



Ten Years' Financial Highlights

	2001	2002	2003	2004	2005	2005	2006	2006	2007	2007	2008	2008	2009	2009	2010	2010
EARNINGS																
YEAR ENDED 31ST MARCH, RS. CRORE																
TOTAL INCOME	1383	1616	1740	1888	2180	2200	2771	4412	3695	6039	4290	7247	4940	9090	5585	9469
GROSS SALES AND SERVICES	1378	1602	1726	1861	2153	2172	2739	4346	3660	5934	4223	7181	4904	9031	5516	9376
NET SALES AND SERVICES	1254	1479	1587	1711	1973	1989	2521	4127	3368	5640	3876	6832	4611	8737	5284	9141
EBIDTA*	-44	157	170	185	190	194	265	390	377	588	553	811	674	1054	927	1371
PBT	-73	7	37	90	125	128	195	277	307	436	486	615	614	867	870	1189
PAT**@	-73	4	28	71	115	120	163	233	192	282	314	407	397	560	617	860
DIVIDEND PER SHARE IN RS	-	-	-	1.40	1.40	1.40	1.40	1.40	1.40	1.40	1.60	1.60	2.00	2.00	2.20	2.20
DIVIDEND PAY-OUT	-	-	-	37	37	37	37	37	47	47	59	59	73	73	81	81
WHAT THE COMPANY OWNED																
YEAR ENDED 31ST MARCH, RS. CRORE																
GROSS BLOCK (INCL. CAPITAL WIP)	769	773	792	801	819	825	861	1733	959	2335	1078	2733	1124	3083	1204	3099
NET BLOCK (INCL. CAPITAL WIP)	451	415	394	368	351	354	364	541	433	1087	515	1245	523	1379	567	1376
INVESTMENTS	120	95	74	70	77	83	102	65	135	65	195	93	266	167	688	553
NET CURRENT ASSETS	323	298	282	246	295	297	331	571	414	708	361	759	570	969	620	1085
NET ASSETS EMPLOYED	894	808	750	684	723	734	797	1177	982	1860	1071	2097	1359	2515	1875	3014

* EBIDTA = Earnings before Interest, Depreciation, Amortisation, Tax, and Exceptional Items.

** Profit after tax, Minority Interest and Share of Associate Companies for Consolidated Profit and Loss Account.

@ After extraordinary item for the financial year 2009-10

■ CONSOLIDATED

■ STANDALONE

	2001	2002	2003	2004	2005	2005	2006	2006	2007	2007	2008	2008	2009	2009	2010	2010
WHAT THE COMPANY OWED																
YEAR ENDED 31ST MARCH, RS. CRORE																
BORROWINGS	627	571	459	334	315	315	250	422	270	904	88	842	54	718	27	501
TOTAL LIABILITIES	1149	1127	1033	982	912	915	1052	1970	1317	3139	1383	3484	1570	3919	1627	3518
NET WORTH OF THE COMPANY																
YEAR ENDED 31ST MARCH, RS. CRORE																
SHARE CAPITAL	52	52	52	52	52	52	52	52	73	73	73	73	73	73	128	128
RESERVES AND SURPLUS	411	404	403	288	356	367	484	733	601	896	858	1229	1169	1758	1637	2376
SHAREHOLDER'S FUNDS	325	417	442	340	408	419	536	785	674	969	931	1302	1242	1831	1765	2504
TANGIBLE NET WORTH***	266	238	291	340	408	419	536	742	674	927	931	1243	1242	1783	1765	2504
RATIOS																
YEAR ENDED 31ST MARCH																
BOOK VALUE PER SHARE IN RS.	4.1	3.7	4.5	5.3	6.4	6.5	8.4	11.6	10.5	14.5	14.5	19.4	19.4	27.8	27.5	39.0
EARNINGS PER SHARE IN RS. @	-1.14	0.06	0.44	1.10	1.79	1.87	2.54	3.63	3.00	4.39	4.89	6.34	6.19	8.73	9.62	13.40
CASH EARNINGS PER SHARE IN RS. @	-0.06	1.22	1.74	2.12	2.45	2.53	3.40	5.03	4.03	6.48	5.76	8.36	7.08	11.22	10.74	16.62
CURRENT RATIO	1.62:1	1.54:1	1.49:1	1.38:1	1.49:1	1.5:1	1.41:1	1.37:1	1.39:1	1.32:1	1.28:1	1.29:1	1.38:1	1.3:1	1.39:1	1.36:1
DEBT EQUITY RATIO	2.36:1	2.40:1	1.58:1	0.98:1	0.77:1	0.75:1	0.47:1	0.57:1	0.4:1	0.98:1	0.09:1	0.68:1	0.04:1	0.4:1	0.02:1	0.2:1
EBIDTA/ NET SALES %	-3.5	10.6	10.7	10.8	9.6	9.8	10.5	9.4	11.2	10.4	14.3	11.9	14.6	12.1	17.5	15.0
RETURN ON TANGIBLE NET WORTH %	-27.4	1.7	9.6	20.9	28.2	28.6	30.4	31.4	28.5	30.4	33.7	32.7	32.0	31.4	35.0	34.3
FIXED ASSETS TURNOVER RATIO TIMES	2.8	3.6	4.0	4.6	5.6	5.6	6.9	7.6	7.8	5.2	7.5	5.5	8.8	6.3	9.3	6.6
NO OF PERMANENT EMPLOYEES	7664	6058	5707	5470	5256	8174	4916	7801	4912	7972	5002	8307	5094	8564	5116	8647

*** Tangible Net Worth = Shareholders' Funds – Miscellaneous Exps. (unamortised) - Deferred Tax Asset.
 @ After extraordinary item for the financial year 2009-10

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